# Simulation-Optimisation Approach to Stochastic Inventory Control with Perishability

Ilya Jackson Transport and Telecommunication Institute, Riga, Latvia

*Abstract* – In order to tailor inventory control to urgent needs of grocery retail, the discrete-event simulation model with realistic perishability mechanics is proposed in the paper. The model is stochastic and operates with multiple products under constrained total inventory capacity. Besides, the model under consideration is distinguished by quantity discount, uncertain replenishment lags and lost sales. The paper presents both mathematical description and algorithmic implementation. An optimisation framework based on a genetic algorithm is also proposed for deriving an optimal control policy. The proposed approach contributes to the field of industrial engineering by providing a simple and flexible way to compute nearly-optimal inventory control parameters.

*Keywords* – Genetic algorithm, perishability, simulationoptimisation, stochastic inventory control.

#### I. INTRODUCTION

In inventory control models, it is overwhelmingly assumed that products can be stored infinitely long [1]. Unfortunately, such an assumption does not correspond to reality because some products lose their valuable qualities over time, for instance, food, medicine and donor blood.

It should also be pointed out that the current success of online grocery retail has sparked interest in inventory control with perishability and encouraged researchers to study such models meticulously. Namely, according to the American Statistics Portal, in 2015 online grocery sales amounted to about \$7 billion in the USA [2]. Moreover, these figures are expected to rise to \$18 billion by 2020 and up to \$26.87 billion by 2025 [3]. Thus, the future for online grocery retail is bright, and there is an urgent need for inventory control models that incorporate perishability mechanics.

## II. RELATED WORK AND NOVELTY

The study on inventory control models with perishability dates back to Whitin [4]. In their seminal work the authors presented the model of production-inventory system with exponential deterioration rate and constant demand [5]. Later, Papachristos and Skouri developed an inventory control model with constant deterioration rate, time-dependent demand and partial backlogging [6]. Dye et al. extended this model and proposed a two-echelon inventory control model for deteriorating products [7].

Nowadays discrete-event simulation is the most dominant simulation paradigm for simulation-optimisation frameworks that, however, is not frequently used [8]. The first simulationbased optimisation of inventory control system dates back to Fu [9]. The model assumes zero replenishment lead time and periodic review. The cost function comprises holding, purchasing, transportation and backlogging.

Among modern papers, metaheuristic in general and genetic algorithms in particular are distinguished. For instance, Peirleitner et al. considered a stochastic supply chain management problem [10]. The problem is stated as biobjective optimisation problem. Overall supply chain costs are subject to minimisation, while the service level must be maximised. Such optimal control parameters as reorder points and lot sizes are derived by combining genetic algorithm with discrete-event simulation. In the same year, a discrete-rate simulation paradigm was used as a core to solve a singleproduct inventory control problem [11]. In this study, the model is developed in ExtendSim using an inbuilt genetic algorithm to find optimal control parameters. The recent research focuses on spare part inventory control for an industrial plant. Assuming that the demand is driven by maintenance requirements, spare part provision for a single-line conveyor-like system is considered [12]. Average cost per unit time is taken as the optimality criterion and optimisation is conducted using SimRunner's inbuilt genetic algorithm.

Highlighting the novelty of the present research, it is important to point out that the considered simulation models a stochastic multi-product inventory control system that operates with deteriorating products, i.e., perishability mechanics is modelled in a way that closely corresponds to reality. These settings are characterised by explicit nonlinearity, which makes search space challenging to explore. The applied genetic algorithm is distinguished by integer chromosome encoding, uniform crossover and tournament selection.

#### **III. METHODOLOGY**

## A. Inventory Control Model under Consideration

The model is developed to be implemented in the form of a discrete-event simulation.

The inventory control system stores a sequence of products  $P = (p_1, p_2, ..., p_n)_{n \in \mathbb{N}^+}$  under limited total storage capacity  $I_{max}$ . The model takes into consideration only such moments of time, in which the system variables change. These discrete events are given as a sequence  $T = (t_1, t_2, ..., t_n)_{n \in \mathbb{N}^+}$ . Since the inventory control system works with perishable products, it is very convenient to represent the storage as a sequence of lots  $S_t^p = (s_1^{p,t}, s_2^{p,t}, ..., s_n^{p,t})_{n \in \mathbb{N}^+}$  replenished at different moments of time, such that for each  $S_t^p$  there is a corresponding sequence of days to expiration  $E_t^p = (e_1^{p,t}, e_2^{p,t}, ..., e_n^{p,t})_{n \in \mathbb{N}^+}$ . Thus, for each single product at each moment of time, overall inventory

level is  $I_t^p = \sum_{i=1}^n S_t^p$ . Days to expiration decrease during the simulation and the function  $\varepsilon(.)$  is introduced in order to model it in an iterative way:

$$E_{t+1}^{p} = \varepsilon(E_{t}^{p}) = (e_{0}^{p,t} - (t_{i+1} - t_{i}), \dots, e_{n}^{p,t} - (t_{i+1} - t_{i})).$$
(1)

Empty and expired lots are removed,  $\forall e_i^{p,t} \leq 0$ ,  $S_t^p \leftarrow S_t^p / s_i^{p,t}$ ,  $E_t^p \leftarrow E_t^p / e_i^{p,t}$  and  $\forall s_i^{p,t} = 0$ ,  $S_t^p \leftarrow S_t^p / s_i^{p,t}$ ,  $E_t^p \leftarrow E_t^p / e_i^{p,t}$  (Fig. 1). Besides, the number of expired products is traced for later total expense calculation:

$$\operatorname{Expired}_{t}^{p} = \sum_{i=1}^{n} s_{i}^{p,t} [\Phi].$$
<sup>(2)</sup>

where  $[\Phi]$  is the Iverson bracket [13]:

$$[\Phi] = \begin{cases} 1 \text{ if } e_i^{p,t} \leq 0 \\ \text{else } 0 \end{cases}$$
(3)



Fig. 1. Mechanics behind perishability (modelling time is measured in days) [14].

Assuming that  $T_{demands}^p = (\hat{t}_1, \hat{t}_2, ..., \hat{t}_n)$  includes only timings, when the new demand  $d_t^p$  for a product p arises. Since the model under consideration is stochastic, demand size is a random variable D under a known distribution. In this regard, we introduce demand inter-arrival time as  $a_i = \hat{t}_i - \hat{t}_{i-1}$ , which is a value of a random variable A under a specified continuous distribution. Besides, a recursive function  $f^{i=1}(.)$  is declared in order to fulfil arising demands depending on the available inventory capacity:

$$f^{i=1}(s_{l}^{p,t}, d_{t}^{p}) = \begin{cases} s_{l}^{p,t} \leftarrow s_{l}^{p,t} - d_{t}^{p} \text{ if } s_{l}^{p,t} \ge d_{t}^{p} \\ \text{else } s_{l}^{p,t} \leftarrow 0, f^{i+1}(s_{l+1}^{p,t}, d_{t}^{p} - s_{l}^{p,t})' \end{cases}$$
(4)

where *i* stands for an index of a lot to fulfil the demand.

Fulfilled demand is also counted for later net profit calculation:

$$Sales_t^p = \begin{cases} d_t^p \text{ if } I_t^p \ge d_t^p \\ \text{else } I_t^p \end{cases}.$$
(5)

For each single product there is a pair of control parameters  $(Q^p, r^p)$  that determine the whole inventory control policy. According to the applied control rule, as soon as the current inventory level reaches the reorder point, namely  $I_t^p \leq r^p$ , the

inventory control system orders a new batch of size  $Q^p$ . Besides, a Boolean status-variable  $stat^p \in \{\text{True, False}\}$  is declared in order to know if the batch is already ordered:

$$\rho_t^p = \begin{cases} Q^p, \ stat^p \leftarrow \text{True } if \ I_t^p \le r^p \& \ stat^p is \ \text{False} \\ else \ 0 \end{cases}$$
(6)

If an order is placed, the inventory-level will not be replenished instantly. Such a delivery lag is a random variable L under a known distribution. This means that the order  $o_{t-l}^p$  made at the moment of time  $t_i \in T$  will be appended to the storage  $S_t^p \cup o_{t-l}^p, E_t^p \cup e^p$  at the moment of time  $t_j \in T$ , such that  $t_j - t_i = l$ , where l is a value of a random variable L. For this reason, a supply function g(.) is introduced:

$$g(S_t^p, E_t^p, Q^p) = \begin{cases} S_t^p, E_t^p \text{ if } o_{t+l}^p = 0\\ \text{else } S_t^p \cup Q^p, E_t^p \cup e^p, \text{ stat}^p \leftarrow \text{False.} \end{cases}$$
(7)

It is important to point out that either a backorder-event  $d_t^p > I_t^p$  or an overflow-event  $\sum_{t=1}^n S_t^p > I_{\text{max}}$  can take place. For this reason, the model traces backorders and overflows for later cost function calculation:

$$Backorders_{t}^{p} = \begin{cases} 0 \ if \ d_{t}^{p} \le I_{t}^{p} \\ else \ d_{t}^{p} - I_{t}^{p} \end{cases},$$
(7)

$$Overflow_{t}^{p} = \begin{cases} 0 \ if \sum_{t=1}^{n} S_{t}^{p} \leq I_{\max} \\ else \sum_{t=1}^{n} S_{t}^{p} - I_{\max} \end{cases}$$
(8)

The simulation executes functions in the following order: First, it checks expiration dates. Second, previously ordered goods are replenished. Third, the demand is fulfilled. Obeying this order of operations, the following equation to simulate inventory dynamics is derived:

$$\left(S_{t+1}^{p}, E_{t+1}^{p}\right) = f\left(g\left(S_{t}^{p}, \varepsilon\left(E_{t}^{p}\right), Q^{p}\right)\right).$$
(9)

Figure 2 demonstrates inventory dynamics.



The model incorporated 5 pivotal costs: ordering costs, inventory costs, backorder fee, overflow fee and recycle fee.

Ordering cost takes into consideration both purchase price and transportation cost. The model adopts the cut-off point quantity discount [15]:

$$c^{p}(Q^{p}) = \begin{cases} c^{p} f or \ 0 < Q^{p} \le \beta_{1} \\ k_{2} c^{p} f or \ \beta_{1} < Q^{p} \le \beta_{2} \\ k_{n} c^{p} f or \ \beta_{n-1} < Q^{p} \le \beta_{n} \end{cases}$$
(10)

where ordering costs for a physical unit  $c^p(Q^p)$  is a function of an order quantity, such that  $B^p = (\beta_1^p, \beta_2^p, \dots, \beta_n^p)$  is a series of cut-off points and  $K^p = (1, k_2^p, \dots, k_n^p), \forall k_i^p \in [0,1]$  is a series of corresponding discount factors (Fig. 3).

Unit inventory cost  $h^p$  is constant and corresponds to inventory cost associated with the product p during demand inter-arrival lag. We also consider that every single out-of-stock (backorder) is associated with a loss of business reputation. Namely, if the demanded product is backordered, a customer is literally forced to search for a substitute. Every backordered unit is associated with a constant fee  $b^p$ .



Fig. 3. Cut-off point quantity discount (quantity is measured in pallets).

Overflows are also penalised by a constant fee  $\omega^p$ . In the real world, such expenses are associated with reverse logistics. Besides, when the lot is perished, penalty  $\kappa^p$  related to recycling of expired goods arises. Based on the introduced variables, total costs associated with a product *p* can be calculated as follows:

$$TC^{p} = c^{p} \sum o_{t}^{p} + h^{p} \sum I_{t}^{p} \Delta t + b^{p} \sum Backorders_{t}^{p} + \omega^{p} \sum Overflow_{t}^{p} + \kappa^{p} \sum Expired_{t}^{p}.$$
(11)

Considering the fact that each unit of product p is sold at a constant  $price^{p}$ , the total net profit can be calculated as follows:

$$NetProfit = \sum_{p=1}^{n} price^{p} \sum sales^{p} - \sum_{p=1}^{n} TC^{p}.$$
 (12)

Figure 4 demonstrates the example of monetary dynamics.

It is worth noting that in the following examples total net profit is considered as the simulation output and subject to maximisation.



Fig. 4. Monetary dynamics (modelling time is measured in days).

#### B. Simulation-Based Optimisation

As it was demonstrated in the previous section, realistic stochastic inventory control problems could be naturally reformulated as discrete-event simulations. In simulationoptimisation based on a genetic algorithm, a simulation is utilised instead of an objective function in traditional form and a genetic algorithm is applied to find such simulation adjustments that would lead to the optimal output [16]. In general, methods of this kind are applied to solve stochastic optimisation problems of the following form:

$$\max_{\theta \in \Phi} J(\theta) = E[Y(\theta)], \tag{13}$$

where  $\theta$  corresponds to the vector of input parameters, and  $\Phi$  stands for the set of feasible solutions.  $Y(\theta)$  is the simulation output, such that the value of  $J(\theta)$  is estimated based on the average of  $\eta$  replications [17]:

$$J_{\eta}(\theta) = \frac{1}{\eta} \sum_{i=1}^{\eta} Y(\theta).$$
(14)

In the proposed simulation-optimisation approach, iterative search continues until specified search time is over.

## C. Genetic Algorithm

Genetic algorithm is a metaheuristic search technique that mimics the "survival of the fittest" phenomena of natural selection. The algorithm was originally invented and deeply studied by Holland [18]. Applying a genetic algorithm to the inventory model under consideration, we are looking for such control parameters  $Q = (Q_1, Q_2, ..., Q_n)$  and  $r = (r_1, r_2, ..., r_n)$ that result in the highest output (net profit). It is decided to use simple integer chromosome encoding, since it closely corresponds to the structure of the considered problem. Namely, the chromosome can be encoded as a list of integers  $\vec{v} = (Q_1, r_1, ..., Q_n, r_n)$ , such that odd elements stand for order sizes and even elements represent reorder points.

Fitness of an individual solution is the mean value of net profit calculated in several sequential replications (14) satisfying the following constraints:

$$\sum_{i=1}^{n} Q_i \le I_{max} \text{ and } r_i < Q_i \quad . \tag{15}$$

If constraints are violated, fitness will take extremely low values due to infeasibility of such a solution.

Crossover operator is used to vary chromosomes from one generation to the next. The pivotal idea behind crossover is simple, namely, given two individual solutions that are both highly fit; however, for different reasons, crossover ideally results in a new solution that combines the features from parental [19]. In order to solve the considered problem, the uniform crossover is proposed (Fig. 5).



Fig. 5. Uniform crossover.

Uniform crossover is chosen for two main reasons. First, since genes in the individual solution correspond to different input variables, uniform crossover allows one to separate odd and even genes. Second, as it is mentioned by Michalewicz, uniform crossover significantly decreases chances of premature convergence [20]. In uniform crossover, individual genes in the chromosome are swapped with a fixed mixing ratio  $Prob_u$ , according to the following algorithm:

```
\begin{array}{l} Prob_{u} \leftarrow \text{probability of swapping values} \\ \vec{v} \leftarrow \text{first vector } \langle v_{1}, v_{2}, ..., v_{n} \rangle \\ \vec{w} \leftarrow \text{second vector } \langle w_{1}, w_{2}, ..., w_{n} \rangle \\ \textbf{for } i \text{ in range from 1 to } len(vector) \textbf{ do} \\ \textbf{if } Prob_{u} \geq random number in range (0.0, 1.0) \\ \text{swap the values of } v_{i} \text{ and } w_{i} \\ \textbf{return } \vec{v} \text{ and } \vec{w} \end{array}
```

Besides, a genetic algorithm requires a mutation operator to perform the optimisation. Mutation can be treated as a background operator for assuring that the population is diverse enough to be efficiently exploited by crossover. The mutation operator can be expressed by the following algorithm:

```
\begin{array}{l} \textit{Prob}_{m} \leftarrow \textit{probability of replacing the value} \\ \vec{v} \leftarrow \textit{vector} \\ \textit{for } i \textit{ in range from 1 to } \textit{len}(\vec{v}) \textit{ do} \\ \textit{if } \textit{Prob}_{m} \geq \textit{random number in range (0.0, 1.0)} \\ \textit{v}_{i} \leftarrow \textit{random integer in feasible range} \\ \textit{return } \vec{v} \end{array}
```

The proposed optimisation framework takes advantage of tournament selection because it is a well-known robust approach for working with noisy fitness functions [21]. Tournament selection runs several "tournaments" among  $t\_size$  individual solutions randomly driven from the population, such that the fittest individual in each tournament is picked for the following crossover. Algorithmically tournament selection can be implemented the following way:

```
Pop ← population
t ← tournament size, t_size ≥ 2
Best ← randomly picked from Pop
for i in range from 2 to t do
Next ← randomly picked from Pop
if Fitness(Next) > Fitness(Best)
Best ← Next
return Best
```

Moreover, it is worth mentioning that tournament selection works with parallel architectures and can be easily adjusted [19]. Figure 6 demonstrates the logic behind simulationoptimisation driven by a genetic algorithm.



Fig. 6. The logic behind simulation-optimisation.

## IV. NUMERICAL EXPERIMENT

## A. Defining the Number of Replications

In the considered problem, such input variables as  $D \sim N(\mu, \sigma^2)$ ,  $L \sim N(\mu, \sigma^2)$  and  $A \sim Exp(\lambda)$  are random; thus, the output (net profit) is also a random variable under some distribution. In this regard, it is important to decide, how many replications are sufficient. For this purpose, we use a method based on confidence intervals:

$$\eta = \left(\frac{z_{\alpha/2}}{\zeta}CV\right)^2,\tag{16}$$

where  $\eta$  is a minimum number of replications to achieve desired confidence interval width  $\zeta$  for model with a coefficient of variation *CV* [22].

A script runs the simulation model 7000 times with random inputs in a feasible range so that all replications have the same inputs and cover exactly 90 modelling days. After that the generated sample is used to calculate sample mean and variance, and test normality applying the Anderson–Darling test (Table I).

| I ABLE 1<br>Anderson–Darling Normality Test |                |                    |
|---|----------------|--------------------|
| Statistic                                   | Critical value | Significance level |
| 0.716                                       | 0.787          | 0.5                |

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Using this approach, we test the null hypothesis that a sample is taken from a normally distributed population, i.e., if the calculated statistic is smaller than the critical value, the null hypothesis that the data is drawn from normal distribution can be accepted for the corresponding significance level [23].

Assuming the confidence level of 95 % and corresponding  $z_{\alpha/2} = 1.96$ , we calculate the coefficient of variation using sample mean and variance CV = 1512.8/9968.2 = 0.15. Therefore, it is decided to work with a confidence interval of length 498.4 (5 % of the mean) running each simulation 36 times to take the average output that corresponds to the average net profit obtained during the simulation runs.

## B. Optimisation

In order to test the proposed optimisation framework, it is applied to the 10-product stochastic inventory control problem under consideration. It is important to mention that both the simulation model and the optimisation framework are implemented in Python 3.7 and are open-source [24].

In the numerical example, a genetic algorithm uses the suggested hyper-parameters [19], namely, tournament size of 5, crossover probability of 0.35 and mutation probability of 0.05. The evolution lasts 31 generations, and each generation is populated with 100 candidate solutions. However, it is worth emphasising that hyper-parameter variation in the same range has not notably affected the convergence speed.



Fig. 7. The example of convergence path (net profit is measured in abstract monetary units).

The fittest candidate solution that results in the net profit of 6473 monetary units was obtained in 18 generations.

#### C. Risk and Reliability Analysis

The notable advantage of a simulation-driven approach is the possibility to conduct risk and reliability analysis (Fig. 8).



Fig. 8. Comparing the most promising solutions (net profit is measured in abstract monetary units).

Despite the fact that Solution 4 has the highest mean value, Solution 5 is distinguished by a smaller standard deviation; thus, it can be more attractive for a risk-averse decision maker. On the other hand, a risk-loving decision maker will be, most likely, interested in Solution 3, since it has the highest possible net profit.

## V. CONCLUSION

To sum up, the proposed simulation-optimisation framework is both a simple and efficient approach to find nearly-optimal control parameters for a stochastic multi-product inventory control system that operates with perishable products. Besides, the key advantage of such an approach is the possibility to trace inventory dynamics in detail and involve the risk and reliability analysis in the decision-making process.

The study also concludes with a statement that integer chromosome encoding works properly in combination with uniform crossover and tournament selection. Moreover, fine tuning of hyper-parameters can provide a desirable balance between the convergence speed and the likelihood of premature convergence.

In future studies, it is expected to test this framework on problems with higher dimensionality and compare it to alternative metaheuristic techniques.

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**Ilya Jackson** is a PhD student of telematics and logistics at the Transport and Telecommunication Institute, Riga. He earned his Master's degree in logistics from Kazakh-German University in 2016. He works as a Researcher and Lecturer at the Transport and Telecommunication Institute. His research interests include but are not limited to computational logistics, machine learning, evolutionary computing and production planning. E-mail: jcksnl93@gmail.com